

Budgeting for Results Commission Meeting

July 27, 2012

Springfield: Room 205 State House; Chicago: Room 16-100 James R. Thompson Center

- Chicago Attendees: Chairman State Senator Dan Kotowski, State Representative Kent Gaffney, Larry Joseph, John Kamis, Jim Lewis, Maria Prado, Alex Rorke, Cristal Thomas.
- Springfield Attendees: Lt. Governor Sheila Simon.
- Telephone Attendees: Carole Brown, Lyle Logan, Donna Sims Wilson.

I. Minutes

The Commission approved the minutes from March, April, and June without changes.

II. Anne Kinney, GFOA Presentation

A. Presentation

John Kamis explained the structure of the seven Results Teams and timeline of the strategy mapping process. The Results Teams serve in an advisory capacity to GOMB and the BFR Commission. Each team has approximately 10 members, including individuals from the Governor's Office, Governor's Office of Management and Budget (GOMB), State Agencies, Budgeting for Results Research Fellows, and outside experts on each result area. Additionally, each of the seven Results Teams will have support from a key research entity in the results area. For example, Chapin Hall will assist with Human Services, and the University of Chicago will assist with Public Safety. The research support entities will be finalized soon, and a list of the research support entities and their results areas will be sent to the Commission. The strategy mapping process will take approximately two months to complete. Each group will meet three to four times and make a presentation to the steering committee, comprised of Jerry Stermer (GOMB Director), Ben Winick (GOMB Director of Legislation and Policy); John Kamis (Senior Advisor to the Governor), Cristal Thomas (Deputy Governor), and others.

Anne Kinney explained the six step process of the Results Teams: (1) define success; (2) develop a preliminary map; (3) approve the map; (4) use the map as a reflection of reality; (5) determine the indicator(s) in which Illinois has the most leverage; and (6) establish a strategy for budget implementation. After completing this process, the Teams will present their product to a steering committee. The steering committee will present the maps to GOMB, which will use them to pursue effective budget strategies. Budgeting for Results Commissioners can attend the Results Teams meetings.

B. Commission Recommendations

Commissioners discussed the current work of the Results Teams and made 3 key recommendations. First, Commissioners suggested that the steering committee invite legislators and legislative staff members to serve on and/or observe the Results Teams. Second, Commissioners recommended that the steering committee

provide the Commission with a sample end product. Representatives from the Governor's Office stated that they would provide a sample end product to Commissioners. Third, Commissioners suggested that the Results Teams present their work at public hearings throughout the State in order to gather feedback and improve their strategy maps.

III. Updates on Logic Modeling and Performance Management

A. Presentation

Typically, logic modeling comes after strategy mapping. However, Illinois has engaged both processes simultaneously. Logic modeling requires a program inventory, in which agencies establish the definition of a "program," identify their programs, provide a rationale for their activities, and explain how their activities produce results. Performance management meetings involve monthly meetings between State Agencies, the Governor's Office, and GOMB. Four of these meetings have already taken place with the Department of Human Services, Department of Juvenile Justice, Department of Transportation, and Board of Education. GOMB anticipates holding a meeting with major agencies once every quarter. At these meetings, the following topics receive discussion: (1) budget implementation issues for Fiscal Year 2013; (2) how the Fiscal Year 2013 budget impacts agency metrics; (3) how agencies are implementing the Fiscal Year 2013 budget; and (4) the effectiveness of current agency metrics and data.

B. Commission Recommendations

Commissioners recommended the creation and publication of a BFR glossary. The BFR glossary will appear in the Commission's November 2012 report.

IV. Public Hearings

Under statute, the Commission must hold 2 public hearings. Commissioners agreed to hold more than 2 public hearings, at different months and in different parts of the State. The Lieutenant Governor requested a hearing in Carbondale. Commissioners briefly brainstormed about how to organize outreach and engage stakeholders through partners and outside of public hearings. The Governor's Office will provide potential dates for hearings in late September.

At this point in the meeting, John Kamis extended a formal invitation for the Commissioners to participate in the Commission for the next year. Re-appointments must occur before July 31, 2012.

V. Brainstorming for the November 2012 Report

The November 2012 report will include an updated framework, with definitions, the strategic plan, and an update on implementation of logic modeling, strategy mapping, and performance management. Commissioners debated whether to include statutory transfers, mandated expenditures, and the allocation of resources across results areas in the November 2012 report. The Commission agreed to develop guiding principles for the future elimination of mandated expenditures and to apply those principles to develop a list of mandated expenditures for potential termination. A workgroup composed of a subset of Budgeting for Results Commissioners will examine the mandated expenditures after an initial review by GOMB. Additionally, in the November 2012 report, the Commission will provide an update on the progress of the 22 recommendations that it issued in its previous report.